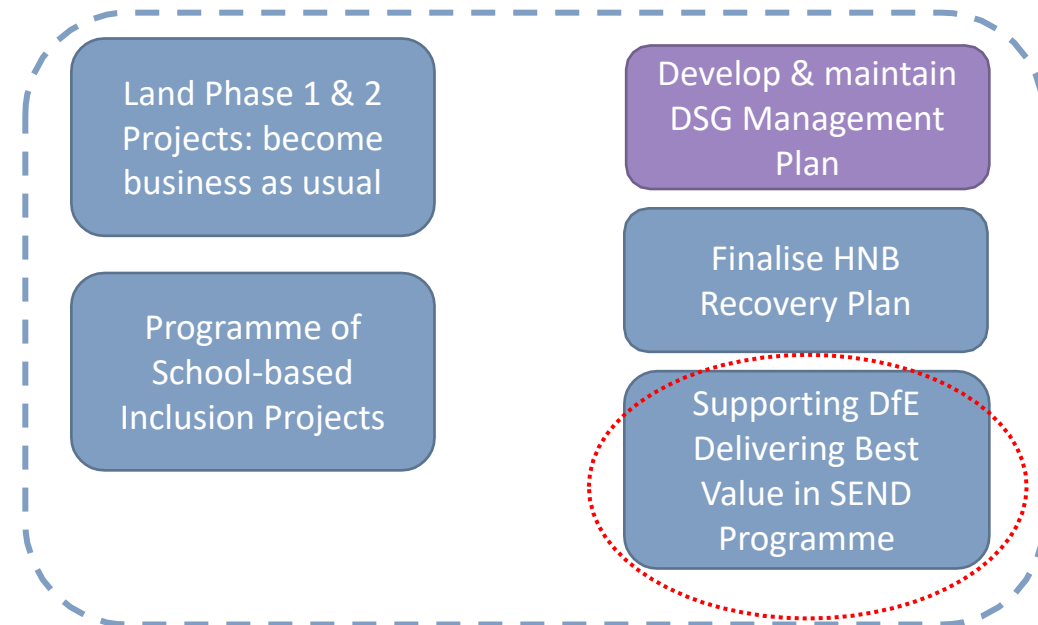
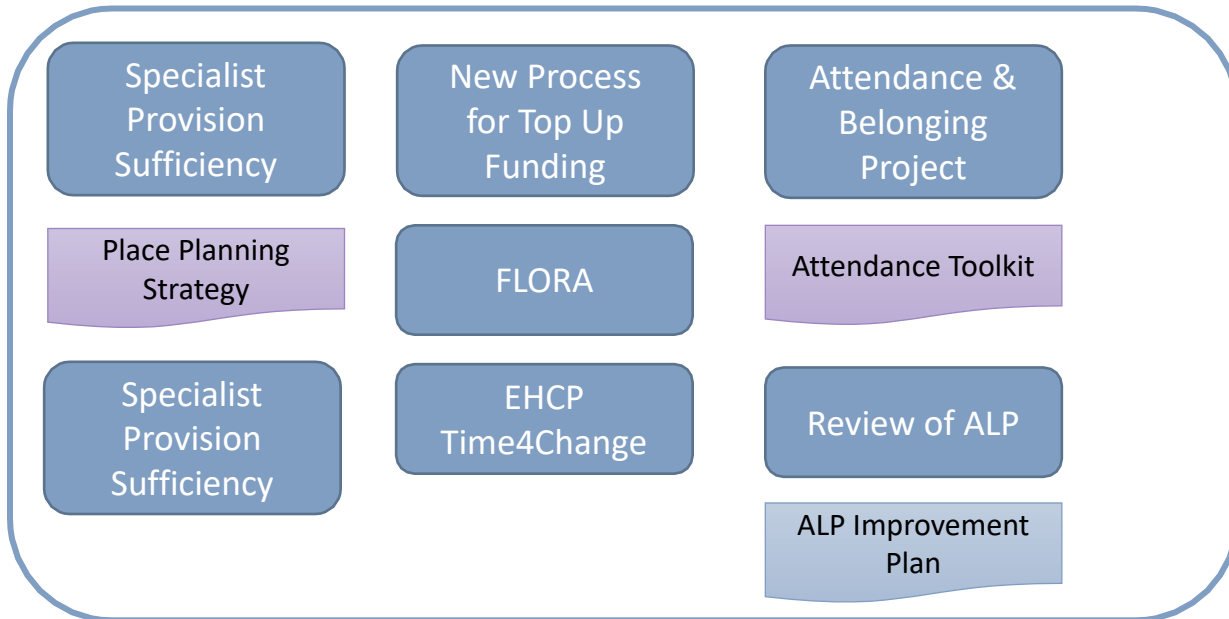
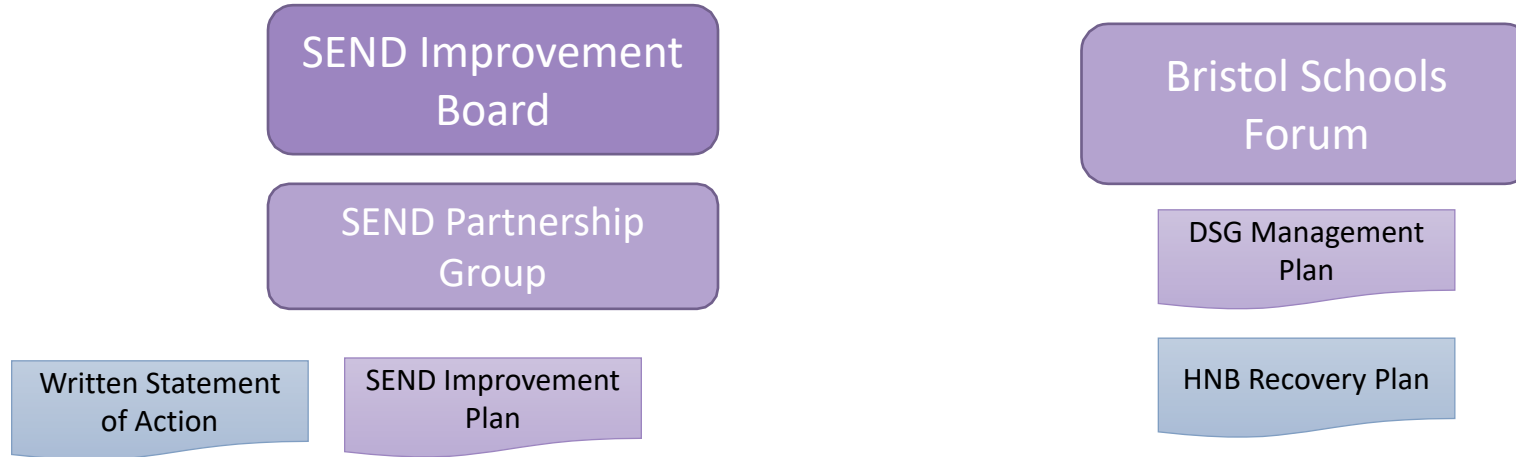
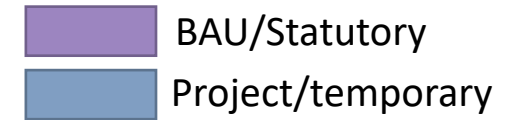


Delivering SEND Improvement / Financial Sustainability



High Needs Block Recovery Plan – Mitigations

Current Mitigations	Potential Mitigations
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Reduce the reliance and placements in independent non maintained schools, including out of authority, by increasing the availability and suitability of local provision.

- Specialist Provision Phase 1 & 2
- Capital Investment – Expansion & modernisations of Special School Provision
- Expansion of supported living provision

Review the effectiveness of notional SEND Budget in schools and settings and ensure non statutory top up funding to mainstream schools is robust - appropriate, time-limited and impactful

- High Needs Block Funding Framework
- Review of all live non-statutory top up plans – timeframe and impact
- Targeted SEND reviews

Support and drive mainstream schools to meet a higher level of need, in a more cost-effective way whilst maintaining the quality of provision.

- Workforce Development Plan and delivery
- Attendance and Belonging Task Group
- SEND School Improvement
- Ordinarily Available Provision Toolkit
- CYP Outcomes Framework

Improve efficiency of commissioning SEND provision and services to deliver best value

- ALP Commissioning Framework
- Therapies Framework
- SEMH contracting

Review the methodology of top up and funding uplifts for special schools to ensure best value is delivered

- Special school funding review

Review post - 16 offer to ensure full alignment to DFE/ESFA guidance

- SEND into EET
- Post-16 funding review

Review and reform of the Alternative Learning Provision model and funding to improve outcomes and ensure best value provision

- Alternative Learning Review and Action Plan

Delivering Better Value (DBV) in SEND Support Programme

- The DBV programme will complement the Safety Valve intervention programme by providing dedicated support and funding to help a further 55 local authorities with substantial, but less severe, deficit issues. Sits alongside DSG Management Plan
- The aim is to put more LAs on a more sustainable footing so that they are better placed to respond to the forthcoming SEND Review reforms
- The DBV is a 3-year transformation programme which will run as follows:
 - Delivery Partner assigned - project management and change management capacity, alongside SEND financial and practice advisers
 - Phase 1: 6-month diagnostic phase - comprehensive diagnostic process to identify the underlying cost drivers of its high needs system and potential reforms to manage/mitigate these cost drivers
 - Phase 2: 30-month programme - DfE will work with Bristol to determine which identified reforms to fund, and will provide grants directly to Bristol to enable us to implement and embed these reforms
 - Quarterly reporting on progress
- Impower Consultancy awarded the £1.5m DfE contract to be lead partner – assuming diagnostic process will be based on the Lincolnshire Best Value Model:
 - Effective SEND System Management – diagnostic tool to interrogate data
 - Identifying underlying drivers of high spend
 - 'Value Score' for each Council
 - Meeting greater needs in mainstream